



Trust is today's currency—and everything a leader says and does affects the level of trust in their team.

When trust is low, people become suspicious, guard communication, speculate, and disengage. As a result, productivity grinds to a crawl, and costs increase. We call these trust taxes.

When trust is high, people become confident, and communication, creativity, and engagement improve. As a result, productivity speeds up, and costs decrease. We call these trust dividends.

Leading at the *Speed of Trust*® helps leaders strengthen their trust signals to convert trust taxes into trust dividends and propel their team further, faster.

Employees
who trust their
leaders are

610

more likely to stay.*

Colleagues working in a high-trust group experience OOOOOOOOO

Organizations with the highest levels of trust have $360^{\circ}\!\!/_{\! O}$ more revenue growth.

Challenge	Solution
Remote or hybrid employees don't feel trusted by their leader, so they disengage.	High trust leaders amplify confidence for others as they intentionally model a combination of the 4 Cores of Credibility and the 13 Behaviors® of High Trust, creating a culture of connection and belonging.
There's a lack of communication and collaboration within intact or cross-functional teams.	High-trust leaders are clear about their desires and intentionally "Create Transparency" and "Talk Truthfully" to strengthen relationships, create open dialogue, and increase productivity.
There's a lack of psychological safety within the team.	High-trust leaders have open and fully honest communication leveraging the 4 Cores of Credibility—especially integrity and intent—while skillfully modeling the 13 Behaviors of High Trust.

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Session	Participants will be able to:
The Case for Trust	 "See" and measure the impact of trust on speed and cost of work to convert trust taxes into trust dividends. Understand that credibility and behavior are always connected to be a model of high-trust.
Be a High-Trust Leader	 Discover evidence of high- and low- personal trust through the Speed of Trust Leader Assessment. Model personal credibility, demonstrate high-trust behaviors, and avoid counterfeit behaviors to generate trust dividends.
Extend, Restore, and Develop Trust	Prepare for and structure conversations that extend, restore, and develop trust in relationships.
Be a High-Trust Team (Optional for intact teams.)	 Discover evidence of high- and low-team trust through the Speed of Trust Team Assessment. Model credibility and demonstrate high-trust behaviors as a collective team.

Delivery Options

Leading at the Speed of Trust consists of three sessions and is available in multiple learning modalities, each includes reinforcement microlearning. An optional fourth session is available Live In-Person or Live-Online for intact teams who have completed a Speed of Trust course.

Live In-Person	Live-Online	On Demand
Three 120-minute sessions (Optional fourth session for intact teams.)	Three 90-minute sessions (Optional fourth session for intact teams.)	Three 30-minute modules

Example Impact Journey



Product Components

- Participant Guide
- Speed of Trust Cards
- · Speed of Trust Leader Assessment





The FranklinCovey All Access Pass® allows you to expand your reach, achieve your business objectives, and sustainably impact performance. It provides access to a vast library of FranklinCovey content, including assessments, training courses, tools, and resources available Live In-Person, Live-Online, and On Demand. For more information, contact your FranklinCovey client partner, visit franklincovey.com, or call 888-868-1776.

* Khoury, Ghassan, and Steve Crabtree. "Are Businesses Worldwide Suffering From a Trust Crisis?" The Real Future of Work: The Trust Issue 3. (February 6, 2019) Gallup. †Johannsen, Rebecca, and Paul J. Zak. "The Neuroscience of Organizational Trust and Business Performance: Findings from United States Working Adults and an Intervention at an Online Retailer." Frontiers in Psychology 11 (January 11, 2021). ‡ Bush, Michael C., and Dan Ariely. Essay. In A Great Place to Work for All: Better for Business, Better for People, Better for the World, 58–60. Oakland, CA: Berrett-Koehler Publishers, 2018.

